

TRANSMITTAL SLIP		<small>DATE</small> <i>16 April 1987</i>
TO: <i>CINIC</i>		
ROOM NO.	BUILDING	
REMARKS: <i>Copy for your files</i>		
FROM: <i>NICIAG -</i>		
ROOM NO.	BUILDING	EXTENSION

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

NIC No. 01493-87
6 April 1987

Mr. Gordon Negus
Executive Director,
Defense Intelligence Agency
Washington, D.C. 20304-1027

Dear Mr. Negus:

I regret to inform you that the National Intelligence Council and its Analytic Group are going to be reduced in size. This reduction has been mandated, in part, by extreme space problems due to the delay in the construction of the new building here at Headquarters and will last at least through the spring of 1988. Due to these space pressures, I must regretfully ask that DIA defer its process of proposing a replacement candidate for [redacted] of the NIC/AG. The replacement was due to come aboard in November of this year.

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The new building is expected to be operational in the summer of 1988 and our space problem may be alleviated then. When this occurs, I will be back in touch to see if DIA could restart the procedures for selection of a candidate as I proposed in my previous letter of 8 December 1986.

Let me say how very much I regret this change in plans, particularly in view of the valuable contributions [redacted] has made during his tour here as well as the many other considerable inputs other DIA drafters have made to National Estimates over the past quarter century. Speaking for the NIOs and the rest of the NIC we all appreciate our relationship with DIA and look forward to its continuance.

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Sincerely,

/s/
FRANK B. HORTON III
Major General, USAF
Chairman

Enclosure

Copy of 8 December 1986 letter

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NIC No. 01493-87
6 April 1987

SUBJECT: Letter to Mr. Gordon Negus, Executive Director, DIA

NIO/AL/AG/[]/[] (6 Apr 87)

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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

NIC NO 05524-86
8 December 1986

Lieutenant General Leonard H. Perroots, USAF
Director, Defense Intelligence Agency
Washington, D. C. 20301

Dear General Perroots:

In the time that I have had the privilege to head the National Intelligence Council (NIC), I have become more aware and most appreciative of the excellent contribution DIA drafters have made to the production of National Estimates. Whether DIA drafters have written Estimates, contributed sections, served as representatives to coordination meetings, or Assistant National Intelligence Officers, your officers have been a credit to your Agency and the Intelligence Community. In that view, I would like to continue the practice of having DIA analysts serve a tour with our Analytic Group (AG), a group that does much of the drafting for our NIOs.

[redacted] of your agency will be completing his tour with us in October 1987. He has served with distinction and we would welcome another top DIA analyst to take his place. The NIC would reimburse DIA for the length of this analyst's tour. I also invite another DIA analyst to come to the AG on a nonreimbursable basis. Should certain NIC personnel ceiling constraints ease in the future we would make this position on a reimbursable basis.

The Analytic Group is composed of elite, experienced analysts who draft some of the most significant and difficult interagency estimates. AG members come from throughout the Intelligence Community and the military services. We look for analysts with broad academic and professional backgrounds, initiative, strong writing skills, and the integrity to go where the evidence takes them. The usual tour with the AG is for two years which can be extended to an additional year if this meets the needs of DIA, the NIC, and the analyst.

I believe your analysts would benefit from a tour with us. Drafting assignments and ad hoc tasks in the NIC cut across a wide spectrum of expertise and expose analysts to new and

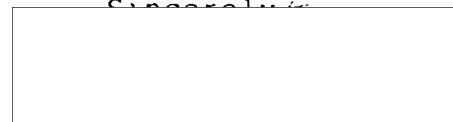
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challenging subjects. An AG tour would broaden your analysts' vision, allow them to work closely with counterparts in the Community, expose them to policymakers and, thus, sharpen their sensitivity to policy-relevant questions. In short, I believe your analysts would return to DIA ready for additional responsibility.

Since our security and personnel clearance process can take several months, I believe that, if you concur with my proposal, we should start the process in early 1987. I invite DIA to nominate two to three people for us to interview for each position. Our present AG officers are GS-14s, GS-15s, and SIS'ers; but the nomination of up and coming exceptional GS-13s also would be welcome. Since I hope to continue this arrangement on a regular basis, eight months before the DIA analyst's two year tour ends, either all parties would agree to a year extension or DIA would again nominate analysts for the NIC to interview. I further propose that we each select a staff member to get together in early 1987 to work out additional details. The NIC point of contact would be Kate Hall, National Intelligence Officer at Large and Director of the AG.

I wish to extend my personal thanks to you, and to all DIA drafters and their supervisors for DIA's past and future cooperation.

Sincerely,



FRANK B. HORTON III
Brigadier General, USAF
Chairman

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